

PROJECT SUSTAINABILITY SHEET



PROJECT	: 0271 Northeas	stern Railroad									
SECTOR: SUBSE		SUBSEC	-	STAGE ANALYZED:		D:	YEAR OF UPDATE:				
Transport Railv		Railwa	Iways Operation			2020	2020				
		ary: The project co	nsists of the moder	to read this dat		e of the Northea	ast trunk road for cargo tr	ansp	ortat	tion,	
				Su	stainability crite	ria		NA	T1	T2 ¦	ТЗ
	ECONOMIC A	ND FINANCIAL	Economic and social returns								
40-0-0	SUSTAINABIL	ITY	Creation of employment opportunities and boost local productivity								
						Finan	cial sustainability of assets	i i		-	
	GOOD PRACTICES					Cach flow transpo	Detailed risk analysis rency and creditworthiness	ii *			
,	including economic a neasures, are monito	'				•	aintenance and optimal use	i i i			
their mitigation measures, are monitored and updated by the External Audit Area.					iiii a		Sustainability incentives	i i			
				Su	Istainability crite	ria		NA	T1 ¦	T2 ¦	тз
24	ENVIRONMEN	TAL					Greenhouse gas emissions	1 1			
	SUSTAINABIL	ITY AND			Climate ris	sks, resilience an	d disaster risk management				
TB -	CLIMATE RES	ILIENCE		Im	pacts on biodive	ersity and native f	lora and fauna in the region				
							nental impact of the Project	: :			
	BOOD PRACTICES eeks to optimize its	energy use and					nd monitoring of pollutants	ii *			
make is fuel con	sumption more effici						es and recycling strategies	. i.	1		
Precision Rail S	ystem.						rgy and renewable sources nancement of public spaces	ii *			
		-		Su	Istainability crite	ria		NA	т1 ¦	т2¦	 Т3
					-		nd access to basic services	i i		12	10
	SOCIAL SUST						and other interested parties	i i	i	i	
/ Å /	300IAL 3031	AINADILITT			-		disabilities or special needs	i - i	i	i	
			Effects of the proje	ect in the security of the	-		ers and nearby communities	i i	j	į	
	GOOD PRACTICES					Compliance v	vith human and labor rights				
	advanced technolog are the safety and he					Cultural herit	age and indigenous people		-		
•	nding communities.			Gender inclusi	on and women's	economic empov	verment through the project				
				Equ	al distribution of	benefits and com	pensations to communities				
				Su	stainability crite			NA	т1 ¦	T2	ТЗ
<u> </u>	INSTITUTION	N			Alignm		and international strategies				
					Comparis		and institutional integration			1	
	SUSTAINABIL				Corporate	•	anagement and governance	1 1			
				l egal require	ments and comp		ed anti-corruption protocols and environmental policies	ii*			
	GOOD PRACTICES a strategic social res	ponsibility plan that		• •	•		echnologies and capacities				
	a sitalegic social les			L			sonnoiogies and capacities				

The project has a strategic social responsibility plan that includes an annual progress report open to the public.

Source of this project: KCS Sustainability Report 2018 / KCS Investors Relations General Book / KCS Complaint Line for Non-Unionized Employees, Suppliers and Job Candidates



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SECRETARÍA DE HACIENDA Y CRÉDITO PÚBLICO





Knowledge transfer in matters related to sustainability

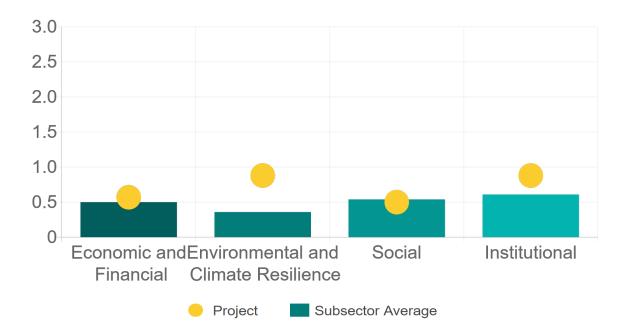
Pre-existing conditions and their monitoring





SECTOR:	SUBSECTOR:	STAGE ANALYZED:	
Transport	Railways	Operation	

Comparison of this project vs other projects of the same subsector



(Number of projects included: 10)



Methodological framework defined by the Inter-American Development Bank (IDB)















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PROJECT: 0271 Northeastern Railroad

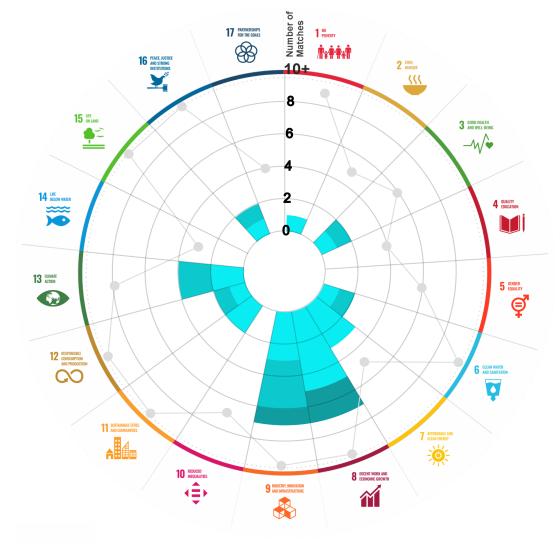
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Transport	Railways	Operation	2020

This section aims to present the potential alignment of the infrastructure project with the 17 Sustainable Development Goals (SDGs) of the 2030 Agenda. The relevance of this exercise resides in that it provides information to the actors of the infrastructure ecosystem for decision-making in investment that considers and promotes sustainable development.

Reading guide View



2. ALIGNMENT BY SDG







Explanation of the alignment of the sustainability criteria and the SDGs. View

TIER 2

The tonality of the bars represents the level of detail of

the information available from the IDB criteria and its

potential alignment for each SDG, based on the scale:

012345678910

Number of times the project information coincides with the alignment of the IDB criteria and the SDGs.

Approximate reference to the number of maximum alignments a project can have between the IDB criteria and the targets of the SDGs.



N.A., TIER 1, TIER 2 or TIER 3.











PROJECT

MODERNIZATION, OPERATION, MAINTENANCE, CONSERVATION AND EXPLOITATION OF THE NORTHEASTERN GENERAL RAILWAY LINE.

SECTOR: TRANSPORT

SUBSECTOR: RAILWAYS

Type of Investment:	Brownfield					
Short Name of the Project:	0271 Northeastern Railroad					
Contract Currency: Mexican Pesos MXN	Estimated Investment MXN N.A.	Estimated Investment USD N.A.	Exchange rate (USD/MXN) used by the Ministry of Finance for the economic plan 2021 \$ 22.1			

DESCRIPTION

Concession to operate, rehabilitate, maintain, and exploit the 4,282.69 km Northeast railway line. The main routes include the 1,292 km Mexico - Nuevo Laredo line, the 470 Km long Mexico - Veracruz line (trough Jalapa) and the 788 km Mexico - Lazaro Cardenas line. This line is connected with the Lazaro Cardenas and Tampico seaports, the Nuevo Laredo and Matamoros border lines, and with the Union Pacific, Tex-Mex, Southern Pacific and Burlington Northern-Santa Fe railways.

The term of the concession is 50 years, starting on the date of completion of the delivery -reception due diligence of the railroad track and the assets, or as of July 31st, 1997, whatever occurs first.

Contract Scope: Modernization, Operation, Maintenance, Conservation, Exploitation

Type of Project:	Public / Private	Selection Process:		Term:	50 years
Type of Contract:	Concession	Payment Source:	Project revenues / Rate		

Asset (s):

Freight Train 4,282.69 KM

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TIMELINE

